MATTHEW 25 FINANCIAL STATEMENTS YEARS ENDED DECEMBER 31, 2024 AND 2023



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INDEPENDENT AUDITORS' REPORT

Board of Directors Matthew 25 Cedar Rapids, Iowa

Report on the Audit of the Financial Statements Opinion

We have audited the accompanying financial statements of Matthew 25, which comprise the statements of financial position as of December 31, 2024 and 2023, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Matthew 25 as of December 31, 2024 and 2023, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are required to be independent of Matthew 25 and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Matthew 25's ability to continue as a going concern for one year after the date the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore, is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due
 to fraud or error, and design and perform audit procedures responsive to those risks. Such
 procedures include examining, on a test basis, evidence regarding the amounts and disclosures
 in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit
 procedures that are appropriate in the circumstances, but not for the purpose of expressing an
 opinion on the effectiveness of Matthew 25's internal control. Accordingly, no such opinion is
 expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Matthew 25's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Cedar Rapids, Iowa May 8, 2025

MATTHEW 25 STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2024 AND 2023

		2024		2023
ASSETS				
CURRENT ASSETS				
Cash and Cash Equivalents	\$	675,480	\$	1,523,470
Unconditional Promises to Give	·	252,246		265,201
Inventory		14,002		27,125
Prepaid Expenses		43,888		46,956
Total Current Assets		985,616	•	1,862,752
LONG-TERM UNCONDITIONAL PROMISES TO GIVE, NET		-		110,050
PROPERTY AND EQUIPMENT				
Land		241,586		237,501
Building and Improvements		2,015,520		2,015,519
Rental Properties		1,941,667		1,218,626
Assets Held for Sale		952,566		-
Rehabilitations in Progress		43,220		491,045
Natural Playscape		81,507		81,507
Urban Farm Improvements		312,913		306,279
Furniture and Equipment		469,735		227,610
Total		6,058,714		4,578,087
Less: Accumulated Depreciation and Amortization		(1,642,666)		(1,360,671)
Total Property and Equipment		4,416,048		3,217,416
OTHER ASSETS				
Land for Redevelopment		40,000		40,000
Beneficial Interest in Assets Held by Community Foundation		33,023		9,811
Total Other Assets		73,023		49,811
Total Assets	\$	5,474,687	\$	5,240,029

MATTHEW 25 STATEMENTS OF FINANCIAL POSITION (CONTINUED) DECEMBER 31, 2024 AND 2023

		2024	2023			
LIABILITIES AND NET ASSETS		_				
CURRENT LIABILITIES Accounts Payable Accrued Expenses Deposits on Account Current Portion of Notes Payable Total Current Liabilities	\$	130,971 44,857 13,999 79,225 269,052	\$	114,775 78,776 12,045 54,602 260,198		
LONG-TERM LIABILITIES Notes Payable	_	1,369,262		849,048		
Total Liabilities		1,638,314		1,109,246		
NET ASSETS Without Donor Restrictions: Undesignated Board-Designated for Neighborhood Building Projects Board-Designated for Endowment Total Without Donor Restrictions With Donor Restrictions Total Net Assets		3,560,254 - 33,023 3,593,277 243,096 3,836,373	_	3,216,829 500,000 9,811 3,726,640 404,143 4,130,783		
Total Liabilities and Net Assets	\$	5,474,687	\$	5,240,029		

MATTHEW 25 STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2024

	Without Donor Restrictions		/ith Donor	 Total
SUPPORT AND REVENUE				
Contributions	\$	1,482,437	\$ 105,422	\$ 1,587,859
In-Kind Donations		24,628	37,674	62,302
Program Service Revenue		844,352	-	844,352
Investment Income		17,359	-	17,359
Change in Beneficial Interest in Assets				
Held by Community Foundation		(124)	-	(124)
Gain on Disposal of Fixed Assets		1,500	-	1,500
Satisfaction of Purpose and Time Restrictions		304,143	 (304,143)	<u>-</u> _
Total Support and Revenue		2,674,295	(161,047)	2,513,248
EXPENSES				
Program Services:				
Neighborhood Building		692,751	-	692,751
Cultivate Hope		1,417,849	-	1,417,849
Community Building		70,837	-	70,837
Total Program Services		2,181,437	-	2,181,437
Supporting Activities:				
Management and General		490,514	-	490,514
Fundraising		135,707	-	 135,707
Total Supporting Activities		626,221	-	626,221
Total Expenses		2,807,658		2,807,658
CHANGE IN NET ASSETS		(133,363)	(161,047)	(294,410)
Net Assets - Beginning of Year		3,726,640	 404,143	4,130,783
NET ASSETS - END OF YEAR	\$	3,593,277	\$ 243,096	\$ 3,836,373

MATTHEW 25 STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2023

	Without Donor Restrictions		With Donor Restrictions		Total	
SUPPORT AND REVENUE						
Contributions	\$	1,419,189	\$	337,850	\$ 1,757,039	
In-Kind Donations		55,462		-	55,462	
Program Service Revenue		851,773		-	851,773	
Investment Income		19,193		-	19,193	
Change in Beneficial Interest in Assets						
Held by Community Foundation		5,930		-	5,930	
Satisfaction of Purpose and Time Restrictions		351,151		(351,151)	 	
Total Support and Revenue		2,702,698		(13,301)	2,689,397	
EXPENSES						
Program Services:						
Neighborhood Building		764,875		-	764,875	
Cultivate Hope		1,337,097		-	1,337,097	
Community Building		49,003		-	49,003	
Total Program Services		2,150,975		-	2,150,975	
Supporting Activities:						
Management and General		409,438		-	409,438	
Fundraising		122,874		-	 122,874	
Total Supporting Activities		532,312		-	532,312	
Total Expenses		2,683,287			 2,683,287	
CHANGE IN NET ASSETS		19,411		(13,301)	6,110	
Net Assets - Beginning of Year		3,707,229		417,444	4,124,673	
NET ASSETS - END OF YEAR	\$	3,726,640	\$	404,143	\$ 4,130,783	

MATTHEW 25 STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2024

			Program		Supporting Activities					
	•	ghborhood Building	Cultivate Hope	mmunity Building	Management and General Fundraising		Total Expenses			
Salaries and Wages	\$	269,516	\$ 708,719	\$ 55,253	\$	112,799	\$	94,698	\$	1,240,985
Payroll Taxes and Fringe Benefits		22,433	72,324	3,932		19,229		11,698		129,616
Professional Fees and Contract Services		82,801	9,407	5,816		32,137		4,845		135,006
Supplies		44,385	72,355	748		5,318		4,377		127,183
Printing and Publications		1,070	1,091	-		7,719		9,189		19,069
Postage, Shipping, and Delivery		529	174	-		1,802		2,690		5,195
Telephone		412	4,977	-		8,366		246		14,001
Occupancy		70,679	67,272	-		56,837		-		194,788
Bank Fees		363	12,746	85		668		3,578		17,440
Insurance		31,331	23,100	-		42,097		-		96,528
Travel and Vehicle		2,824	8,041	-		150		-		11,015
Meetings and Conferences		1,366	534	248		555		146		2,849
Small Equipment and Maintenance		307	14,929	999		1,762		_		17,997
Membership Dues and Subscriptions		433	822	1,892		11,477		2,740		17,364
Advertising and Promotion		127	21,994	812		433		1,500		24,866
Cost of Goods Sold		-	381,103	-		-		_		381,103
Depreciation		104,119	_	-		180,138		_		284,257
Interest Expense		36,234	-	-		8,884		-		45,118
Miscellaneous		23,822	 18,261	 1,052		143			_	43,278
Total Functional Expenses	\$	692,751	\$ 1,417,849	\$ 70,837	\$	490,514	\$	135,707	\$	2,807,658

MATTHEW 25 STATEMENT OF FUNCTIONAL EXPENSES YEAR ENDED DECEMBER 31, 2023

		Program			Supporting Activities				
	ghborhood Building	Cultivate Hope	_	mmunity Building	Management and General		Fu	ndraising	Total Expenses
Salaries and Wages	\$ 268,050	\$ 607,828	\$	36,877	\$	69,647	\$	75,132	\$ 1,057,534
Payroll Taxes and Fringe Benefits	37,308	80,517		4,972		24,886		13,229	160,912
Professional Fees and Contract Services	102,506	10,563		4,714		48,485		6,616	172,884
Supplies	57,167	53,494		945		6,400		3,292	121,298
Printing and Publications	247	134		-		5,052		10,759	16,192
Postage, Shipping, and Delivery	655	_		-		1,225		2,682	4,562
Telephone	480	4,798		55		8,364		369	14,066
Occupancy	56,735	47,648		-		57,623		_	162,006
Bank Fees	216	11,686		-		583		2,153	14,638
Insurance	20,532	19,492		-		62,765		-	102,789
Travel and Vehicle	5,175	9,854		362		1,101		-	16,492
Meetings and Conferences	163	359		738		986		300	2,546
Small Equipment and Maintenance	1,760	8,470		70		3,114		49	13,463
Membership Dues and Subscriptions	878	1,193		140		193		1,012	3,416
Advertising and Promotion	402	20,952		-		-		939	22,293
Cost of Goods Sold	-	440,042		-		-		-	440,042
Depreciation	154,729	-		-		99,947		-	254,676
Interest Expense	19,496	-		-		9,580		-	29,076
Miscellaneous	38,376	20,067		130		9,487		6,342	 74,402
Total Functional Expenses	\$ 764,875	\$ 1,337,097	\$	49,003	\$	409,438	\$	122,874	\$ 2,683,287

MATTHEW 25 STATEMENTS OF CASH FLOWS YEARS ENDED DECEMBER 31, 2024 AND 2023

	2024	2023
CASH FLOWS FROM OPERATING ACTIVITIES	 _	
Change in Net Assets	\$ (294,410)	\$ 6,110
Adjustments to Reconcile Change in Net Assets to Net		
Cash Provided (Used) by Operating Activities:	0.050	(0.040)
Change in Allowance	2,056	(9,643)
Change in Beneficial Interest in Assets Held by	(222)	(4.000)
Community Foundation	(290)	(1,020)
Depreciation	284,257	254,676
Contributions Received for Long-Term Use	(40,050)	(249,309)
In-Kind Contributions	(37,922)	1,103
(Increase) Decrease in Assets:		((- ()
Unconditional Promises to Give	120,949	(104,707)
Inventory	13,123	8,449
Prepaid Expenses	3,068	(6,350)
Increase (Decrease) in Liabilities:		
Accounts Payable	(18,872)	1,091
Accrued Expenses	(33,919)	15,209
Deposits on Account	 1,954	 3,865
Net Cash Used by Operating Activities	(56)	(80,526)
CASH FLOWS FROM INVESTING ACTIVITIES		
Distributions to Foundation	(22,922)	(4,468)
Purchases of Property and Equipment	(1,447,821)	(534,531)
Net Cash Used by Investing Activities	(1,470,743)	(538,999)
CASH FLOWS FROM FINANCING ACTIVITIES		
Proceeds from Long-Term Debt	638,829	190,558
Payments on Notes Payable	(56,070)	(47,354)
Receipts from Long-Term Use Contributions	40,050	249,309
Net Cash Provided by Financing Activities	622,809	392,513
NET CHANGE IN CASH AND CASH EQUIVALENTS	(847,990)	(227,012)
Cash and Cash Equivalents - Beginning of Year	1,523,470	 1,750,482
CASH AND CASH EQUIVALENTS - END OF YEAR	\$ 675,480	\$ 1,523,470
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION Cash Paid for Interest	\$ 36,613	\$ 29,076
Noncash Purchases of Property and Equipment	\$ 47,466	\$ 65,000

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization Background

Matthew 25 (the Organization) was incorporated on March 2, 2007, in the state of lowa, as a nonprofit corporation. The mission of the Organization is to improve the health of people and neighborhoods by investing in quality affordable housing, healthy food, educational opportunities, and community building. The Organization envisions thriving, connected communities with sharing economies, where all people are valued, talents are multiplied, and neighbors live healthy, nourished lives full of opportunity. The fiscal year-end for the Organization is December 31. Significant accounting policies followed by the Organization are presented below.

Use of Estimates in Preparing Financial Statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Cash Equivalents

The Organization considers all liquid investments with a maturity of three months or less when purchased to be cash equivalents.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor-imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets presently available for use by the Organization at the discretion of management.

Net Assets With Donor Restrictions – Net assets subject to donor restrictions that will be satisfied either by the passage of time or by actions of the Organization.

Description of Programs

Central to the Organization's vision is the belief in what is possible. Each program the Organization sponsors, starts with a need or desire to transform something or someone from what it is into what it might be. We divide our work into three categories: Neighborhood Building provides quality affordable housing, Cultivate Hope provides healthy food, and Community Building enhances neighborhoods by connecting people.

Neighborhood Building – Neighborhood Building revitalizes neighborhoods by supporting access to attractive, mixed-income, healthy housing which provides stability for homeowners and the neighborhood.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Description of Programs (Continued)

Neighborhood Building (Continued) – Since our inception, the Organization has worked on more than one thousand homes throughout Cedar Rapids and Linn County. More than 250 homes were repaired following the 2008 flood and nearly 400 were repaired following the derecho of 2020. Each year, the Organization helps at least 35 homeowners through owner-occupied repairs during our Transform program. Other housing supports include:

- Energy efficient, affordable new home construction
- Rehabilitation of affordable housing rentals
- Tool lending library for home and lawn repair as well as access to educational information

Cultivate Hope – Cultivate Hope advances a healthy neighborhood culture by increasing opportunities to grow, purchase, and eat wholesome food within economically marginalized neighborhoods. Programs include:

Cultivate Hope Urban Farm is the first urban farm in the state of Iowa. It was created in 2012, following a catastrophic flood in 2008 that destroyed more than twelve hundred homes and businesses. The Organization turned 18 vacant, abandoned lots in the middle of a food desert into a fresh food oasis and educational center. Each year, the farm hosts market nights, community gardens, and holds a variety of educational workshops. The farm also grows produce that is sold at the Cultivate Hope Corner Store and used at the Groundswell Café.

Groundswell Café is a Pay-It Forward eatery where everyone has access to fresh, healthy food regardless of their ability to pay. At this café, guests can round up their bill or make a donation to help pay for a meal for someone who cannot afford it. Those who cannot afford to pay are able to order and enjoy our fresh, healthy food at no cost.

Cultivate Hope Corner Store is a small grocery store located a block from the urban farm in what was formerly a food desert. The Corner Store offers a wide variety of fresh produce and foods at affordable prices. Additionally, the pay-it-forward section of the store helps people extend their food budgets by providing produce for free.

Education is a critical part of a healthy neighborhood, requiring the knowledge to make healthy meals and snacks, shopping on a budget, food storage and other important food-related concepts. The Organization starts working with students at a young age and goes beyond what is taught in the classroom. Programs include:

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Description of Programs (Continued)

Cultivate Hope (Continued) -

- High School Youth Development Program Fifteen youth from diverse backgrounds are hired to plant, tend, harvest, process and sell produce throughout the growing season. In addition to learning how to grow things, the youth learn leadership and entrepreneurial skills.
- School and Community Garden Education Works with kindergarten students through adults to teach people how to grow, harvest, and eat healthy foods. Cooking classes are also taught at schools, Groundswell Café and the Corner Store.

Community Building – In a time where many of our neighbors feel lonely and divided, the Organization recognizes that society and neighborhoods are made stronger and healthier through positive and diverse relationships. Therefore, the Organization is actively engaged in the work of community building. The Organization does this work in three primary ways:

One-on-One Listening – An organized process of listening to our neighbors, seeking deeper understanding of their gifts, talents and dreams for their own lives and their neighborhood.

Community Building Events – Growing the number of places where people can intentionally connect in meaningful ways.

Volunteer Coordination – Helping people to work in a purposeful way on issues they care about with an overall goal of helping diverse groups of people to support one another.

Support and Revenue

Contributions are recognized when cash, other assets, or an unconditional promise to give is received. Conditional promises to give are not recognized until the conditions on which they depend have been met. The Organization has been awarded cost-reimbursable grants of approximately \$157,048 that have not been recognized as of December 31, 2024 because qualifying expenditures have not yet been incurred.

Contributions and grants received are classified as with or without donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions and grants receivable are recognized when an unconditional promise to give is received. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. The Organization has not recorded the present value discount for long-term contributions as they have determined it does not materially impact the financial statements. Management estimates an allowance for promises to give based on historical experience and other circumstances which may affect the ability of donors to meet their obligations.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Support and Revenue (Continued)

Contributions of donated goods are recorded at fair values in the period received. Contributions of donated services that create or enhance nonfinancial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their fair values in the period received.

Contributions received in advance of services performed or conditions being met are recorded as deferred revenue.

The Organization recognizes revenue from exchange transaction grants upon fulfillment of requirements detailed in the grant documents.

Program service revenue is derived from rentals from the tool library, event space, housing, and food and beverage sales. Rental income is recognized when the performance obligation of providing the space is satisfied. Rental from the tool library and food and beverage sales is recognized as goods are delivered to the buyer.

Rental Properties

Rental properties consist primarily of land and houses that have been either donated or purchased for the purpose of being used as long-term, low-income rentals. Contributions of land and houses are reported in the period received and are recorded at fair value. Purchased land and houses are recorded at cost. The rental properties are either currently in the process of being rehabilitated or are complete and being rented.

Property and Equipment

Purchased property and equipment are recorded at cost, while contributed property and equipment are recorded at estimated fair value at the date of gift. Depreciation is computed utilizing the straight-line method over the estimated useful lives of the assets which range from 3 to 50 years. The Organization follows a formal policy of capitalizing all property and equipment purchases over \$2,500 whose useful life is greater than one year. Assets held for sale are not depreciated and consist of residential properties on the market that have not been sold as of December 31.

Impairment of Long-Lived Assets

The Organization reviews long-lived assets for impairment whenever events or changes in circumstances indicate the carrying value of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of carrying amount or fair value less costs to sell.

NOTE 1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Beneficial Interest in Assets Held by Community Foundation

A board-designated quasi-endowed fund and a donor-restricted endowed agency fund are held by The Greater Cedar Rapids Community Foundation (the Foundation) for the benefit of the Organization. The transactions with the Foundation are deemed to be reciprocal and, therefore, the value of the funds held by the Foundation is recognized as an asset (beneficial interest in assets held by community foundation) by the Organization. Control over the investment or reinvestment of the funds is exercised exclusively by the Foundation. The board-designated fund is available at any time for distribution to the Organization.

Other designated funds are held by the Foundation for the benefit of the Organization. These funds have been established by separate donors who have explicitly granted variance power to the Foundation in a nonreciprocal transfer. As such, these funds have not been recognized as an asset by the Organization. For the years ended December 31, 2024 and 2023, \$-0- and \$5,975 was distributed to the Organization, respectively.

Functional Expenses

The Organization allocates its expenses on a functional basis among its various program services and supporting activities. Expenses that can be identified with a specific program and supporting activity are allocated directly according to their natural expenditure classification. Other expenses that are common to several functions are allocated based on estimates of time and effort.

Advertising

Advertising costs are expensed as incurred.

Income Taxes

The Organization is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and a similar section of the Iowa income tax law, which provides income tax exemption for corporations organized and operated exclusively for religious, charitable, or educational purposes. The Internal Revenue Service has not classified the Organization as a private foundation.

The Organization files information returns in the U.S. federal jurisdiction. The Organization follows the standard for evaluating uncertain tax positions and has determined that it was not required to record a liability related to uncertain tax positions.

NOTE 2 LIQUIDITY AND AVAILABILITY

The Organization regularly monitors the availability of resources required to meet its operating needs and other commitments, while also striving to maximize the investment of its available funds. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing activities as well as the conduct of services to support those activities to be general expenditures.

NOTE 2 LIQUIDITY AND AVAILABILITY (CONTINUED)

The Organization receives contributions and promises to give restricted by donors, and considers contributions restricted for programs which are ongoing, major and central to its annual operations to be available to meet cash needs for general expenditures.

In addition to financial assets available to meet general expenditures over the next 12 months, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures.

As of December 31, the following table shows the total financial assets held by the Organization and the amounts of those financial assets could readily be made available within one year of the statement of financial position date to meet general expenditures:

	2024			2023
Cash and Cash Equivalents	\$	675,480		\$ 1,523,470
Unconditional Promises to Give		252,246		265,201
Total		927,726	-	1,788,671
Less: Donor Restrictions		-	_	(111,443)
Total	\$	927,726		\$ 1,677,228

NOTE 3 UNCONDITIONAL PROMISES TO GIVE

Unconditional promises to give consist of the following as of December 31:

	 2024	 2023
Grants and Contributions Receivable	\$ 251,171	\$ 336,182
Capital Campaign Pledges	 1,075	 41,125
Gross Unconditional Promises to Give	 252,246	377,307
Less: Allowance for Uncollectible Pledges	 	 (2,056)
Total	\$ 252,246	\$ 375,251

NOTE 4 NOTES PAYABLE

<u>Description</u>		2024	 2023
Notes payable to the Housing Fund for Linn County, requiring monthly payments of \$580, at 0% interest, with final payments due in February 2029.	\$	20,678	\$ 28,976
Note payable to bank, requiring monthly payments of \$2,614 at 5.00% interest, with final payment due in July 2021. This note was refinanced in June 2021, requiring monthly payments of \$2,461 at 3.51% interest, with final payment due in May 2026. This note is secured by			
property located in Cedar Rapids, Iowa.		237,696	258,339

NOTE 4 NOTES PAYABLE (CONTINUED)

<u>Description</u>	2024	2023		
Note payable to bank, up to \$210,000. This note was refinanced in June 2021, requiring monthly payments of \$735 at 3.51% interest, with final payment due in May 2026. This note is secured by real estate mortgage and assignment of rents dated October 11, 2017.	\$ 117,110	\$	121,667	
Note payable to bank, up to \$116,000. This note was refinanced in June 2021, requiring monthly payments of \$611 at 3.51% interest, with final payment due in May 2026. This note is secured by real estate mortgage on real estate located at 616 4th Street SW.	97,087		100,886	
Note payable to bank, \$72,500, requiring monthly payments of \$365 at 3.51% interest, with final payment due in May 2026. This note is secured by a real estate mortgage for property located at 703 F Avenue.	65,630		67,634	
Note payable to bank, \$25,000, requiring monthly payments of \$456 at 3.51% interest, with final payment due in July 2026. This note is secured by a real estate mortgage and assignment of rents dated July 9, 2021 for property located at 603 A Avenue NW.	8,365		13,448	
Note payable up to \$31,800 to Housing Fund for Linn County at 0% interest for purchase and rehabilitation of two homes for rental purposes. Monthly payments to begin in July 2023. Agreement expires in June 2038.	28,439		30,563	
Note payable to bank, \$97,600, requiring monthly payments of \$538 at 4.35%, with final payment due in June 2027. This note is secured by a real estate mortgage dated June 15, 2022 for property located at 427 F Avenue NW.	91,951		94,281	
Note payable up to \$60,000 to Housing Fund for Linn County at 0% interest for purchase and rehabilitation of a rental property located at 724 H Avenue NW. Monthly payments of \$333 to begin in March 2024. Agreement expires in March 2039.	58,667		46,558	

NOTE 4 NOTES PAYABLE (CONTINUED)

Description	 2024	 2023
Note payable to bank, \$69,000, requiring monthly payments of \$505 at 7.29%, with final payment due in December 2028. This note is secured by a real estate mortgage dated April 28, 2023 for property located at 1412 Ellis Blvd.	\$ 67,939	\$ 68,928
Note payable to bank, \$75,000, requiring monthly payments of \$504 at 6.35%, with final payment due in April 2028. This note is secured by a real estate mortgage dated April 28, 2023 for property located at 724 H Avenue NW.	72,888	74,182
Note payable to bank, \$153,600, requiring monthly payments of \$2,702 at 8.00%, with final payment due in October 2030. This note is secured by real estate located at 207 Third Avenue SW.	150,268	-
Note payable to bank, up to \$432,000, at 7.13%, final payment of all outstanding principal plus accrued interest due in October 2026. This note is secured buy a construction mortgage dated October 11, 2024 for property located at 1021 8th Street NW, tax credit pledge and security agreement dated October 11, 2024, and assignment of deposit account.	349,328	-
Note payable to bank, \$94,400, requiring 59 monthly payments of \$681 at 7.13% with final payment due October 2029. This note is secured by a real estate mortgage and assignment of rents dated October 18, 2024 located at 410 6th Avenue SW.	94,177	<u>-</u>
Note payable to Housing Fund for Linn County, up to \$50,000, requiring monthly payments of \$278 beginning in May 2025 at 0% interest. Final payment is due in April 2040. This note is secured by a mortgage for the property assisted with these funds.	 14,844	<u>-</u>
Total Notes Payable Less: Current Portion Less: Imputed Interest on 0% Loans Long-Term Portion	\$ 1,475,067 (79,225) (26,580) 1,369,262	\$ 905,462 (54,602) (1,812) 849,048

NOTE 4 NOTES PAYABLE (CONTINUED)

Future maturities of notes payable as of December 31, 2024 is as follows:

Year Ending December 31,	 Amount
2025	\$ 79,225
2026	881,841
2027	127,685
2028	174,852
2029	124,684
Thereafter	86,780
Total	\$ 1,475,067

NOTE 5 NATURE AND AMOUNT OF NET ASSETS

Net assets with donor restrictions are available for the following purposes or periods as of December 31:

	 2024	 2023		
Time	\$ 208,096	\$ 219,200		
Corner Store	35,000	-		
Neighborhood Building	-	73,500		
Cultivate Hope	 	 111,443		
Total	\$ 243,096	\$ 404,143		

Net assets were released from donor restrictions by incurring expense, satisfying the restricted purpose or by occurrence of the passage of time or other events specified by donors as following for the years ended December 31:

	 2024	 2023	
Satisfaction of Purpose Restrictions	\$ -	\$ 230,997	
Expiration of Time Restrictions	 304,143	 120,154	
Total	\$ 304,143	\$ 351,151	

NOTE 6 DISCLOSURE ABOUT CERTAIN CONCENTRATIONS

Cash Balances

The Organization maintains its cash accounts in one bank in Cedar Rapids. As of December 31, 2024, cash balances in the checking and money market accounts were insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per depositor per bank. Balances in excess of FDIC limits are uninsured. As of December 31, 2024, the Organization had cash balances on deposit of \$489,559.

NOTE 6 DISCLOSURE ABOUT CERTAIN CONCENTRATIONS (CONTINUED)

Cash Balances

The Organization is also a part of an Insured Cash Sweep (ICS) Deposit Placement Agreement with the same bank in Cedar Rapids in which the bank will transfer funds from accounts at that bank to be placed in deposit accounts at other depository institutions that are insured by the FDIC. As of December 31, 2024, the Organization had cash in the ICS account of \$200,885.

Concentration of Credit

The Organization is supported primarily through contributions from eastern lowa individuals, churches, foundations, businesses, government agencies, and other nonprofits. During the years ended December 31, 2024 and 2023, the Organization received certain support and revenue from the following major funding sources, defined as greater than 10% of total support and revenue. The amount of support and revenue, the approximate percentage of support and revenue, and the amounts outstanding at December 31 are listed as follows:

	2024					2023			
	Am	Amount Percentage Receivable		Receivable			Amount	Percentage	Receivable
Funding Source A	\$	-	0%	\$	100,000	\$	300,000	13%	\$ 200,000
Funding Source B		25,000	1%		_		237,442	11%	-

NOTE 7 REVENUE FROM CONTRACTS WITH CUSTOMERS

The following table provides information about the Organization's disaggregated revenue according to the timing and transfer of goods or services for the years ended December 31:

	 2024	2023		
Revenue Recognized at a Point in Time:	 _			
Sales of Merchandise and Services	\$ 653,639	\$	680,902	
Rent Income	 190,713		170,871	
Total	\$ 844,352	\$	851,773	

NOTE 8 RETIREMENT PLAN

The Organization contributes to a retirement plan administered through the United Methodist Church on behalf of the executive director. The level of support is determined annually by the board of directors or a committee of its designation. The Organization's cost totaled \$11,250 and \$11,348 for the years ended December 31, 2024 and 2023, respectively.

NOTE 8 RETIREMENT PLAN (CONTINUED)

The Organization entered into a SIMPLE IRA Plan (the Plan) in April of 2016. The Organization is required to contribute to the Plan annually in one of two ways: 1) dollar-for-dollar match made for each eligible employee who is contributing to the Plan up to 3% of the eligible employee's compensation or 2) nonelective contribution equal to 2% of each eligible employee's compensation per year, even for those eligible employees who do not make contributions on their own. The Organization can switch between these two options annually. The Organization's contribution to the Plan for the years ended December 31, 2024 and 2023 totaled \$11,606 and \$17,686, respectively.

NOTE 9 COMMITMENTS

The Organization is leasing a copier under an operating lease expiring in September 2028, requiring monthly payments of \$489. The Organization has adopted lease guidance under Accounting Standards Codification 842 as described in Note 1, however, due to materiality, a ROU asset and lease liability have not been recorded in these financial statements.

Future minimum payments under this lease for the years ending December 31 are as follows:

Year Ending December 31,	Amount			
2025	\$	5,863		
2026		5,863		
2027		5,863		
2028		4,397		
Undiscounted Cash Flows		21,986		
Less: Imputed Interest		(1,872)		
Total Present Value	\$	20,114		
Short-Term Lease Liability	\$	5,021		
Long-Term Lease Liability		15,093		
Total Present Value	\$	20,114		

NOTE 10 CONTINGENCY

During the year ended December 31, 2017, the Housing Fund for Linn County (HFfLC) provided the Organization with a \$20,000 forgivable loan award to complete the rehabilitation of a property located at 616 4th Street SW, Cedar Rapids, IA (the Project). The Project will assist two renter households with income at or below 80% of the area median income for a 15-year affordability period. HFfLC will, at its sole discretion, determine if the Organization has satisfied the terms of the agreement. If the HFfLC determines that the Organization has satisfied the terms, then repayment of the forgivable loan shall be permanently waived. Should the HFfLC determine that the Organization has not satisfied the terms of the agreement or operated in a manner substantially inconsistent with the grant application under which the terms of the award was made, the Organization may be required to repay all or part of the forgivable loan funds.

NOTE 10 CONTINGENCY (CONTINUED)

During the year ended December 31, 2020, the HFfLC awarded the Organization with a \$21,200 grant toward acquisition and rehabilitation of two homes for rental purposes in the Taylor and Time Check neighborhoods in Cedar Rapids, assisting two households with income at or below 80% percent of the area median income with the agreement expiring June 30, 2038. This agreement will cease to be in force and effect upon the occurrence of one of the following: 1) the grant is repaid in full or required part, 2) the agreement is terminated by HFfLC, 3) no disbursement of grant funds has occurred within the 24 months immediately following the effective date, or 4) the project completion date. During the years ended December 31, 2022 and 2021, the Organization received \$21,200 for the acquisition and rehabilitation of a home located at 603 A Avenue SW.

During the year ended December 31, 2020, the Organization received an award notice of a \$185,000 grant from an Anonymous Foundation, the Grantee, for the project Cultivate Hope Corner Market (the Market) to construct and operate a mission-driven grocery store dedicated to developing retail solutions that work in, and for, the Time Check neighborhood, a food desert community, by providing people with access to food (through multiple approaches) and access to basic services (basic cooking skills and food preparation). The Organization is required to notify the Grantee of any change that is fundamental to or having an adverse impact on the Market. If the Market is sold or ceases to conduct market operations in the grant period, prior to June 30, 2026, the Grantee may direct the Organization to donate to one or more qualified donees and amount based upon the amount of grant funds paid and the amount of time the Market was owned and used to conduct market operations. During the year ended December 31, 2021, the Organization received \$185,000 from the Grantee.

NOTE 11 RELATED PARTIES

The Organization has 0% interest loans and a forgivable loan with the Housing Fund for Linn County (HFfLC). The executive director of the Organization is not a board member with voting rights but is a member of its finance committee.

The brother of the executive director is an employee of the Organization. All amounts paid are approved by the board of directors.

NOTE 12 CONTRIBUTED NONFINANCIAL ASSETS

The Organization receives various services and supplies and products for general operations, programming, and fundraising. These items are recorded at the value determined by the donor which approximates the value the Organization would otherwise have to pay in its market if the services or supplies and products were not donated. Management believes the valuation is adequate based on historical donations and information currently known. There were no donor-imposed restrictions related to these nonfinancial asset contributions for the years ending December 31, 2024 and 2023.

NOTE 12 CONTRIBUTED NONFINANCIAL ASSETS (CONTINUED)

Imputed interest is calculated for zero percent interest loans. The amount of imputed interest is calculated at loan inception based upon the interest rates of existing financial institutional loans and the duration of the individual loans. The value of imputed interest is time-restricted for the remainder of the note.

The Organization received the following nonfinancial asset contributions for the years ended December 31:

	December 31, 2024								
	F	rogram	Mana	gement					
	S	Services		and General		Fundraising		Total	
Services	\$	18,370	\$	-	\$	-	\$	18,370	
Supplies and Products		500		-		-		500	
Imputed Interest		43,432						43,432	
Total	\$	62,302	\$	_	\$		\$	62,302	
				Decembe	r 31, 202	23			
	F	rogram	Mana	gement				_	
	S	Services and Ge		General	Fundr	aising	Total		
Services	\$	33,546	\$	-	\$	-	\$	33,546	
Supplies and Products		21,125		791				21,916	
Total	\$	54,671	\$	791	\$	_	\$	55,462	

NOTE 13 SUBSEQUENT EVENTS

On September 9, 2024, the Organization entered into a purchase and sale agreement with Cedar Rapids Development Group, LLC to purchase 5 plots of land in the amount of \$1,250,000. On March 7, 2025, this purchase agreement was extended. The sale closed on April 8, 2025.

Management evaluated subsequent events through May 8, 2025, the date the financial statements were available to be issued. Events or transactions occurring after December 31, 2024, but prior to May 8, 2025 that provided additional evidence about conditions that existed at December 31, 2024, have been recognized in the financial statements for the year ended December 31, 2024. Events or transactions that provided evidence about conditions that did not exist at December 31, 2024 but arose before the financial statements were available to be issued have not been recognized in the financial statements for the year ended December 31, 2024.

